
SHERVIN KARIMIANPOUR, PMP, RMP, PRINCE 2

CONTACT DATA

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PMO & PROJECT MANAGEMENT ADVISOR | PRA, SRA & CRA FACILITATOR | O&G SECTOR (UPSTREAM & DOWNSTREAM)

20+ years of international leadership experience in multi-billion EPCIC and LSTK mega-projects (Greenfield and Brownfield) as a CEO Advisor in Project Management, EPMO Advisor, Project Manager, Lead Planner and schedule risk analysis facilitator with expertise in all types of contracts (IPC, Buyback, EPCIC, EPD, and BOT) and all phases of pre-development and execution.

In addition, I am a project management and risk trainer and I held schedule risk analysis using risk driver approach workshop for the first time at the 11th Iran international project management conference in 2016, also regarding personal development, I have been working with Iran project management association as a team lead assessor in the assessment process for the Iran project excellence award since 2009.

WORK EXPERIENCE

TEHRAN ENERGY CONSULTANTS, TEHRAN, IRAN

2019 - Present

Managing Director Advisor & Head of PMO (04/2021)

- ❑ Successfully designed and established portfolio management dashboard in less than one month.
- ❑ Successfully initiated and established project risk assessment, project planning & scheduling, schedule basis memorandum, project charter and project change control procedures in order to improve the project management guidelines of the Company.
- ❑ Provided coaching project control team towards the schedule delay analysis and claims management.

Portfolio Services Manager (10/2019- 03/2021)

Guided portfolio services for 18 oil production maintenance and enhancement packages valued \$2.6-billion, executed by seventeen different Iranian companies. The EPCF-EPDF contract included portfolio which is comprised of 27 investment packages for oil production maintenance and enhancement in the 28 reserves which operates will be completed within 24 months.

- ❑ Successfully initiated and established project risk assessment, re-baselining & recovery plan procedures in order to improve the schedule forecasting.
- ❑ Established project controls for multiple large scale projects totaling \$2.6B, achieved financial performance with minimal annual variance.
- ❑ Successfully designed and established portfolio management dashboard to inform, manage and optimize business and program processes every day.
- ❑ Conducted schedule review for a total of 6 projects worth \$800-million and as a result enhanced the quality of schedules (level 3 & 4) for Mansouri, Ramshir and Gachsaran Khami Oil Field Development.
- ❑ Provided coaching to line managers including training on introduction to Agile and Scrum, integrated cost-schedule risk analysis in oil and gas projects, planning and scheduling with P6 19.12, and best practices in project management.

PASARGAD EXPLORATION AND PRODUCTION, TEHRAN, IRAN
CEO Advisor in Project Management (12/2020)

2020 - 2021

Guided project management for IPC Sepehr-Jufair field development and production valued \$2.7-billion, executed by 27 companies in phase 1. The IPC contract included the development of the field begins with an appraisal and early production phase for the first four Years (Phase 1).

- Successfully initiated and established project risk assessment, project charter, and project change control and project execution plan procedures in order to improve project management process.
- Conducted project risk analysis (PRA) workshop for Sepehr-Jufair project.
- Performed project independent review for construction and prepared PIR report in four days.
- I did “what if” scenarios for surface contract strategy and as a result saved three months for tendering process.

OIL INDUSTRIES ENGINEERING AND CONSTRUCTION GROUP, TEHRAN, IRAN
PMO Advisor (06/2018)

2018 - 2019

Overseeing project initiation, planning, execution, and tracking, as well as providing resources, training, coaching, and peer assist, to the project management community within OIEC group.

- Conducted project risk analysis (PRA) workshops for Dehloran Petrochemical and Mansouri Oil Field Development Projects and prepared project risk assessment reports for both projects in less than two weeks.
- Defined project management strategy, roadmap and developed organizational process assets (i.e., Policies & Procedures, Guidelines, and Process Workflows) and portfolio dashboard schemes.
- Conducted portfolio schedule review for a total of 8 projects worth \$3-billion and as a result enhanced the quality of schedules for Refinery Phases 20&21 and Dehloran Petrochemical Program.
- Coaching construction team towards the integration of Workface Planning (AWP).
- Provided coaching to Line Managers including training on PMP Exam Preparation, Integrated Cost-Schedule Risk Analysis in Oil and Gas Projects, P6 16.1, Primavera Risk Analysis, and Best Practices in Project Management.

HIRBODAN, TEHRAN, IRAN
Project Controls Manager (4/2016)

2016 to 2018

Guided project planning and cost control for EPCC Iran-Iraq gas export pipeline valued \$2.3-billion, executed by eight different companies. The BOT contract included building 595 km of gas pipeline up to the border with Iraq in addition to five gas compressor stations in two years.

- Developed a \$2.3-billion, fully cost and resource loaded integrated EPCC schedule (level 4) in Primavera 6 16.1 consisting of 10000 lines in less than one week.
- Led schedule risk analysis workshop using risk driver method with 100% accuracy for Ahwas-Khoramshahr gas pipeline (143km).
- Designed and established lean construction method and as a result increased the productivity of excavation, trenching and welding activities for Gas Pipeline Project.
- Monitored actual construction cost against budget, earning a savings of \$172Million.
- Co-ordinated with fabrication workshop to ensure all fabrications were built correct to AFC Drawings to reduce any re-work.
- Conducted technical assurance review and performed Do Ability Assessment for Gas Pipeline.
- Led schedules reviews and provided an assessment of all aspect of project performance including EVM and SRA.
- My delay analysis results (TIA) helped the top management in awarding an extension of time to the Client; it also contributed to the informed decision in mitigating delays.
- I did “what if” Risk Analysis to anticipate unforeseen changes to the projects and quantify potential impact and mitigation plans accordingly.

PETRONAS CARIGALI, Kuala Lumpur, Malaysia
Planning & Scheduling Specialist (1/2014 – 3/2016)

2013 to 2016

Facilitator of schedule risk analysis (SRA) for International, Peninsular Malaysia Operation & SBO mega-projects. Daily responsibilities included SRA, setting a benchmark for project control functions, and schedule health check review.

- Led SRA for a total of 42 projects worth \$20-billion with 80% accuracy.
- Delivered \$426,000 in savings by bringing SRA in-house, authoring project control, and scheduling guidelines and implemented EVM.
- Successfully initiated, published and established three new company-wide internal standards to improve SRA, Re-baselining procedures and Progress Measurement System.
- Developed a €1.7-billion, fully loaded schedule in Primavera 6 consisting of more than 2000 lines in less than four days.
- Led performance monitoring and prepared schedule analysis reports resulting in the achievement of the first HC on schedule.
- Successfully trained three junior planners to pass senior level assessments within six months.

Senior Engineer, Planning & Scheduling (3/2013)

Directed SRA for 14 projects, including the company's largest project, Iraq GARRAF FDP, delivering significant savings by fully implementing EVM.

- Delivered six project control & planning package (PCPP) for six upstream projects and met each target on time.
- Enabled PMT to meet the management target of Q1 2019 by finding creative ways to crash the schedule.
- Delivered EVA gas pipeline project audits for Planning and Scheduling Technical Assurance Review (PSTAR) in just 3 days.

INDUSTRIAL PROJECTS MANAGEMENT OF IRAN, Tehran, Iran
Senior Project Control Engineer

2012 to 2013

Guided project planning for South Pars Gas Field Development Phase 14 valued €5.5-billion, executed by eight different companies. The onshore and offshore project focused on EPCIC of Process and Utility Units, jackets and platforms, drilling, and subsea pipelines. Mentored senior and junior planners.

- Prepared delay analysis report for each EPC contractor using the Pareto method to identify root cause then recommended corrective actions.

CATERPILLAR (ARYA MACHINERY), Tehran, Iran
Project Manager

2011 to 2012

Managed the planning, execution, and performance of €4-million overhaul 7 Top Drive TDS-11 project under heavy sanctions.

- Successfully negotiated the procurement of critical material from international vendors
 - Implemented EVM to successfully execute the project to completion with a cost variance of positive €391K.
 - Created a comprehensive business plan to secure €4-million budget for the year successfully.

IRAN ITOK, Tehran, Iran
Project Control Manager

2009 to 2011

Developed project resource profiles and conducted project change management procedures for a €64-million EPCC contract.

- Managed to re-baseline the contract after customer's failure to deliver a major milestone on time.

KIAN ENGINEERING & CONSTRUCTION (ITOK GROUP), Tehran, Iran**2006 to 2009***Project Planning Manager*

Provided key leadership mid-way through €89-million EPCC contract covering four gas compressor stations. Led claim administration for the construction phase.

- As a claim leader for the construction phase secured \$170K from the client due to out of scope work. Also secured a €75k payment for the schedule delays caused by the same client; together increasing the profit margin (of the concerned packages) to almost 20%.

AZARAB INDUSTRIES, Banias, Syria**2002 to 2006***Site Senior Project Control Engineer*

Led WBS and CBS preparations, detailed scheduling, performance reporting, construction claim management, subcontractor management, and client relations for a \$64 million thermal power plant project.

IRAN ITOK, Tehran, Iran**2001 to 2002***Project Planner*

Directed project planning operations, document control, contract administration, and cost analysis for the Choghart Iron Ore Expansion project and Aghajari Gas Injection project.

EXPERTISE Project Planning & Scheduling

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| <ul style="list-style-type: none"> □ Project Risk Management □ Schedule Risk Analysis (SRA) □ Earned Value Management Systems (EVMS) □ 4D Scheduling with Synchro Pro 2017 □ Project Change Management □ Delay Analysis (TIA & Window Analysis) □ Agile Project Management (Scrum & Kanban) □ Primavera P6 19.12 & Primavera Risk Analysis □ Benchmarking | <ul style="list-style-type: none"> □ Advance Work Packaging □ Central Process Platform & WHP(Offshore) □ Drilling & Subsea Pipeline (Offshore) □ Gas Refinery (EPCC) □ Gas Compressor Stations (EPCC) & Pipeline □ Thermal Power Plant □ Lean Construction (Last Planner System) □ MS Project, Turbo Chart, @RISK, Questor |
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EDUCATION**BSc. INDUSTRIAL ENGINEERING, Mazandaran University of Science & Technology, Iran****2000***Qualification Assessed by NZQA as Professional Engineer***CERTIFICATIONS**

4D Scheduling with Synchro Pro 2017, Iran BIM	2021
Construction Claims Management, CCMS & Udemy	2020
Time Delay Window Analysis by Primavera P6, CCMS & Udemy	2020
Agile and Scrum, Rastak	2019
Project Excellence Baseline, IPMA	2019
Value Engineering, OIEC	2018
Project Management Executive for Discipline Engineers, Petronas Carigali	2015
Integrated Field Development Plan, Petronas Carigali	2014
Project Management Defined Course, Petronas Carigali	2013
PMI-RMP, Project Management Institute	2013
PRINCE 2, APMG	2012
PMP, Project Management Institute	2010